

24 September 1954

**MEMORANDUM FOR:** Special Assistant to the Director  
for Planning and Coordination

**SUBJECT:** International Communism

1. It appears that the Director's concern with the location for "Research on International Communism" stems directly from his responsibilities for operations and not primarily from his concern for such research in relation to national intelligence estimates or the needs of other agencies (though that is a relationship he would not overlook).
2. The type of research which is required to meet the needs he sees is dependent critically, but not completely, on information which can only be obtained as a by-product of operations and from CE.
3. The experts in the Agency (who have been consulted since our talk with Mr. Armstrong) still hold to the monolithic theory of research on international communism; that is, since such research must depend on intelligence derived from operations and CE, it must be done in one place--that place being where operational intelligence and CE are located. Any division would be inefficient and wasteful and would be analytically incomplete. Even though they firmly believe that their thesis rests on rational grounds, it would be extraordinarily difficult, if not impossible, to persuade State Department, again on rational grounds, that this is true.
4. If the decision is to flow from the monolithic thesis (which thesis I doubt), it will have to be arbitrary.
5. As far as I am aware, no one claims that the prospectus does not deal with the right subject. Neither has anyone said that such matter is inappropriate for the State Department. All who have considered the matter would agree that the State Department

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-2-

has not accomplished what is outlined in the prospectus. Work has been accomplished on some aspects of this outline by the Department.

6. Accordingly, I would recommend that:

a. The Agency establish a unit in OIS or elsewhere in DD/P to be comprehensive of both operational intelligence and CE, as well as special intelligence, and that it proceed to meet operational needs.

b. That we proceed to meet the prospectus on international communism as implemented by the Department and to that end funds be provided by the Director.

c. That the order of business of the Department in working on the prospectus take into account the country priorities to be established by DD/P.

d. That close working relationships between State and the aforementioned unit of DD/P be as close as possible and generally directed by an individual with capabilities similar to those of [redacted]

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Office of the Director  
Planning and Coordination Staff

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